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# BUDGET

OF

# Memphis City School Board

1910 - 1911

PREPARED BY

Memphis Bureau of Municipal Research
1508 Tennessee Trust Building
MEMPHIS, TENN.

# THE CITY CLUB

R. B. MAURY, Prest.

## Bureau of Municipal Research

Tennessee Trust Building

MEMPHIS

E. O GILLICAN,
SECRETARY

COMMITTEE

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J. P. YOUNG, VICE-CHAIRMAN
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C. F. FARNSWORTH
BOLTON SMITH
THOS. F GAILOR

May 13, 1910.

C J. HAASE, ESQ., Chairman,
Finance Committee, Board of Education,
Memphis, Tenn.

My Dear Sir: —

At your request, we have looked into matters relating to your budget for the next school year.

I transmit herewith a revised estimate of the expenses of the Memphis City School Board, as prepared by Thos. R. Lill, a representative from Haskins & Sells, Certified Public Accountants, New York City.

We suggest that the estimate formerly submitted to the City Commission be withdrawn, and that the enclosed estimate be submitted in its place.

Yours truly,

C. C. HANSON,
Chairman.

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SEP 6 1910

THOS. P. BAILEY, Superintendent | WHARTON S. JONES, Ass't Supt. | A. B. HILL, Secretary

# Board of Education

Fourth Floor Goodwyn Institute

MEMPHIS, TENN., May 14, 1910.

TO THE MAYOR AND BOARD OF COMMISSIONERS,
City of Memphis, Tennessee,

Gentlemen:—

We beg to transmit herewith our estimate of school expenditures, as revised by the Bureau of Municipal Research, which you will note amounts to $540,603.00.

Our requirements from the city are as follows

| | |
|---|---|
| From the State and County | $250,000.00 |
| From the City | 290,603.00 |
| | $540,603.00 |

The amount required from the city includes the amount due the School Board on account of the Real and Personal Property Taxes for 1908.

You will notice that no provision has been make in the budget for interest on bonds or payment to the sinking fund to retire same at maturity, which has heretofore been paid from school revenues. The law provides that such charges shall be paid from the city's general funds and not from the school funds.

Yours truly,
G. B. MALONE, President,
Board of Education.

# Estimate of Expenses of Memphis City School Board

| | 1910-1911 |
|---|---|
| Teachers' Salaries, Schedule No. 1 | $364,568.00 |
| Superintendents' Salaries | 6,350.00 |
| Commissioners' Salaries | 2,640.00 |
| Secretary, Assistant and Stenographer | 3,540.00 |
| Supervisor of Repairs and Janitors, Schedule No. 1 | 33,780.00 |
| Total Salaries | $410,878.00 |
| Supplies | 9,000.00 |
| Water | 1,800.00 |
| Fuel | 6,000.00 |
| Repairs | 12,000.00 |
| Insurance | 3,492.00 |
| Expense | 3,750.00 |
| Rent | 2,358.00 |
| Permanent Improvements, Janitors' Houses | 4,000.00 |
| Printing | 1,500.00 |
| Census | 1,250.00 |
| Furniture | 1,500.00 |
| Interest | 1,000.00 |
| Physical Culture | 1,000.00 |
| Magazines for School Library | 300.00 |
| Stationery | 250.00 |
| Commencement | 250.00 |
| Postage | 125.00 |
| Advertising | 150.00 |
| Overdraft June 30th, 1910 | 80,000.00 |
| Total | $540,603.00 |

Approved,

G. B. MALONE, President
Board of Education.

## SCHEDULE No. 1

### W. S. Bruce School

| | 1910-1911 |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 2 Teachers at $960.00 | 1,920.00 |
| 1 Teacher at | 1,020.00 |
| 7 Teachers at $900.00 | 6,300.00 |
| 1 Teacher at | 840.00 |
| 1 Teacher at | 780.00 |
| 2 Teachers at $660.00 | 1,320.00 |
| 1 Teacher at | 300.00 |
| Total Teachers' Salaries | $ 14,160.00 |
| Janitor's Salary | 1,320.00 |
| Total Salaries | $ 15,480.00 |

### Cummings Street School

| | |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 1 Teacher at | 960.00 |
| 1 Teacher at | 1,020.00 |
| 3 Teachers at $900.00 | 2,700.00 |
| 1 Teacher at | 840.00 |
| 3 Teachers at $660.00 | 1,980.00 |
| 1 Teacher at | 420.00 |
| 2 Teachers at $360.00 | 720.00 |
| Total Teachers' Salaries | $ 10,320.00 |
| Janitor's Salary | 1,020.00 |
| Total Salaries | $ 11,340.00 |

### Folkes School or High Annex

| | |
|---|---|
| 1 Principal at | $ 1,800.00 |
| 4 Teachers at $1,320.00 | 5,280.00 |
| 3 Teachers at 1,200.00 | 3,600.00 |
| 1 Teacher at | 1,140.00 |
| 1 Teacher at | 1,080.00 |
| Total Teachers' Salaries | $ 12,900.00 |
| Janitor's Salary | ..... |
| Total Salaries | $ 12,900.00 |

### Geo. W. Gordon School

| | |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 1 Teacher at | 960.00 |
| 1 Teacher at | 1,020.00 |
| 4 Teachers at $900.00 | 3,600.00 |
| 5 Teachers at 660.00 | 3,300.00 |
| 2 Teachers at 360.00 | 720.00 |
| Total Teachers' Salaries | $ 11,280.00 |
| Janitor's Salary | 1,020.00 |
| Total Salaries | $ 12,300.00 |

## Memphis High School 1910-1911

| | |
|---|---|
| 1 Principal at | $ 2,400.00 |
| 1 Teacher at | 1,440.00 |
| 9 Teachers at $1,320.00 | 11,880.00 |
| 2 Teachers at 1,260.00 | 2,520.00 |
| 1 Teacher at | 1,200.00 |
| 1 Teacher at | 1,140.00 |
| 1 Teacher at | 360.00 |
| Total Teachers' Salaries | $ 20,940.00 |
| Janitor's Salary | 2,400.00 |
| Engineer's Salary | 1,800.00 |
| Total Salaries | $ 25,140.00 |

## Idlewild School

| | |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 1 Teacher at | 960.00 |
| 1 Teacher at | 1,020.00 |
| 5 Teachers at $900.00 | 4,500.00 |
| 2 Teachers at 840.00 | 1,680.00 |
| 2 Teachers at 660.00 | 1,320.00 |
| 3 Teachers at 600.00 | 1,800.00 |
| Total Teachers' Salaries | $ 12,960.00 |
| Janitor's Salary | 1,020.00 |
| Total Salaries | $ 13,980.00 |

## Leath School

| | |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 1 Teacher at | 1,200.00 |
| 1 Teacher at | 960.00 |
| 1 Teacher at | 1,020.00 |
| 4 Teachers at $900.00 | 3,600.00 |
| 3 Teachers at 840.00 | 2,520.00 |
| 1 Teacher at | 780.00 |
| 4 Teachers at $660.00 | 2,640.00 |
| 1 Teacher at | 420.00 |
| 2 Teachers at $360.00 | 720.00 |
| 1 Teacher at | 300.00 |
| Total Teachers' Salaries | $ 15,840.00 |
| Janitor's Salary, No. 1 | 1,380.00 |
| Janitor's Salary, No. 2 | 1,320.00 |
| Total Salaries | $ 18,540.00 |

## Leath Orphanage School

| | |
|---|---|
| 1 Teacher at | $ 1,140.00 |
| 1 Teacher at | 360.00 |
| Total Teachers' Salaries | $ 1,500.00 |
| Total Salaries | $ 1,500.00 |

## Lauderdale Street School 1910-1911

| | |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 2 Teachers at $ 960.00 | 1,920.00 |
| 10 Teachers at 900.00 | 9,000.00 |
| 2 Teachers at 1,020.00 | 2,040.00 |
| 1 Teacher at | 840.00 |
| 4 Teachers at $660.00 | 2,640.00 |
| 1 Teacher at | 420.00 |
| 2 Teachers at $360.00 | 720.00 |
| Total Teachers' Salaries | $ 19,260.00 |
| Janitor's Salary | 1,320.00 |
| Total Salaries | $ 20,580.00 |

## Madison Heights School

| | |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 1 Teacher at | 960.00 |
| 1 Teacher at | 1,020.00 |
| 5 Teachers at $900.00 | 4,500.00 |
| 1 Teacher at | 840.00 |
| 1 Teacher at | 660.00 |
| 2 Teachers at $360.00 | 720.00 |
| Total Teachers' Salaries | $ 10,380.00 |
| Janitor's Salary | 1,020.00 |
| Total Salaries | $ 11,400.00 |

## R. B. Maury School

| | |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 1 Teacher at | 960.00 |
| 1 Teacher at | 1,020.00 |
| 6 Teachers at $900.00 | 5,400.00 |
| 1 Teacher at | 840.00 |
| 1 Teacher at | 780.00 |
| 2 Teachers at $660.00 | 1,320.00 |
| 3 Teachers at 360.00 | 1,080.00 |
| Total Teachers' Salaries | $ 13,080.00 |
| Janitor's Salary | 1,320.00 |
| Total Salaries | $ 14,400.00 |

## Merrill School

| | |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 1 Teacher at | 960.00 |
| 1 Teacher at | 1,020.00 |
| 7 Teachers at $900.00 | 6,300.00 |
| 2 Teachers at 840.00 | 1,680.00 |
| 1 Teacher at | 780.00 |
| 1 Teacher at | 360.00 |
| Total Teachers' Salaries | $ 12,780.00 |
| Janitor's Salary | 1,260.00 |
| Total Salaries | $ 14,040.00 |

## Leroy Pope School 1910-1911

| | |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 1 Teacher at | 960.00 |
| 1 Teacher at | 1,020.00 |
| 8 Teachers at $900.00 | 7,200.00 |
| 3 Teachers at 660.00 | 1,980.00 |
| 1 Teacher at | 420.00 |
| Total Teachers' Salaries | $ 13,260.00 |
| Janitor's Salary | 1,320.00 |
| Total Salaries | $ 14,580.00 |

## Riverside School

| | |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 2 Teachers at $ 960.00 | 1,920.00 |
| 2 Teachers at 1,020.00 | 2,040.00 |
| 4 Teachers at 900.00 | 3,600.00 |
| 2 Teachers at 840.00 | 1,680.00 |
| 3 Teachers at 780.00 | 2,340.00 |
| 2 Teachers at 660.00 | 1,320.00 |
| 1 Teacher at | 600.00 |
| 2 Teachers at $360.00 | 720.00 |
| Total Teachers' Salaries | $ 15,900.00 |
| Janitor's Salary | 1,500.00 |
| Total Salaries | $ 17,400.00 |

## Rozelle School

| | |
|---|---|
| 1 Principal at | $ 1,200.00 |
| 1 Teacher at | 1,020.00 |
| 1 Teacher at | 900.00 |
| 1 Teacher at | 660.00 |
| 1 Teacher at | 360.00 |
| Total Teachers' Salaries | $ 4,140.00 |
| Janitor's Salary | 300.00 |
| Total Salaries | $ 4,440.00 |

## Smith School

| | |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 1 Teacher at | 960.00 |
| 1 Teacher at | 1,020.00 |
| 8 Teachers at $900.00 | 7,200.00 |
| 1 Teacher at | 840.00 |
| 1 Teacher at | 780.00 |
| 1 Teacher at | 540.00 |
| 1 Teacher at | 360.00 |
| Total Teachers' Salaries | $ 13,380.00 |
| Janitor's Salary | 1,320.00 |
| Total Salaries | $ 14,700.00 |

## St. Paul School 1910-1911

| | |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 1 Teacher at | 960.00 |
| 1 Teacher at | 1,020.00 |
| 4 Teachers at $900.00 | 3,600.00 |
| 1 Teacher at | 720.00 |
| 2 Teachers at $660.00 | 1,320.00 |
| 1 Teacher at | 420.00 |
| Total Teachers' Salaries | $ 9,720.00 |
| Janitor's Salary | 1,020.00 |
| Total Salaries | $ 10,740.00 |

## New High School

Additional Teachers from February 1, 1910, to June 30, 1911.

| | |
|---|---|
| 10 Teachers at $100.00 per month for 5 months | $ 5,000.00 |
| Total Salaries | $ 5,000.00 |

## Industrial Education

| | |
|---|---|
| 1 Teacher at | $ 1,800.00 |
| 2 Teachers at $1,200.00 | 2,400.00 |
| Total Teachers' Salaries | $ 4,200.00 |
| Total Salaries | $ 4,200.00 |

## Penmanship

| | |
|---|---|
| 1 Teacher at | $ 1,500.00 |
| Total Salaries | $ 1,500.00 |

## Music

| | |
|---|---|
| 1 Teacher at | $ 1,500.00 |
| Total Salaries | $ 1,500.00 |

## Physical Culture

| | |
|---|---|
| 1 Teacher at | $ 1,500.00 |
| Total Salaries | $ 1,500.00 |

## Commercial

| | |
|---|---|
| 1 Teacher at | $ 900.00 |
| Total Salaries | $ 900.00 |

Additional Teachers—Estimated for increased enrollment on basis of 1,000 new pupils for this year:

| | |
|---|---|
| 22 Teachers at $780.00 | $ 17,160.00 |
| Total Salaries | $ 17,160.00 |

## Substitute Teacher 1910-1911

| | |
|---|---|
| 1 Teacher at (for defectives) | $ 1,020.00 |
| 6 Teachers at $1,020.00 (1 to each 4 schools) | 6,120.00 |
| Total Salaries Substitute Teachers | $ 7,140.00 |

## Hope Night School

| | |
|---|---|
| 1 Principal at | $ 1,200.00 |
| 4 Teachers at $720.00 | 2,880.00 |
| Total Teachers' Salaries | $ 4,080.00 |
| Janitor's Salary | 180.00 |
| Total Salaries | $ 4,260.00 |

## Prescott School

| | |
|---|---|
| 1 Principal at | $ 1,440.00 |
| 1 Teacher at | 960.00 |
| 1 Teacher at | 1,020.00 |
| 1 Teacher at | 900.00 |
| 1 Teacher at | 780.00 |
| 2 Teachers at $720.00 | 1,440.00 |
| 1 Teacher at | 660.00 |
| Total Teachers' Salaries | $ 7,200.00 |
| Janitor's Salary | 1,080.00 |
| Total Salaries | $ 8,280.00 |

## Lenox School

| | |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 1 Teacher at | 960.00 |
| 5 Teachers at $900.00 | 4,500.00 |
| 1 Teacher at | 780.00 |
| 1 Teacher at | 600.00 |
| Total Teachers' Salaries | $ 8,520.00 |
| Janitor's Salary | 1,320.00 |
| Total Salaries | $ 9,840.00 |

## Snowden School

| | |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 1 Teacher at | 960.00 |
| 1 Teacher at | 1,020.00 |
| 4 Teachers at $900.00 | 3,600.00 |
| 1 Teacher at | 840.00 |
| 1 Teacher at | 780.00 |
| 2 Teachers at $660.00 | 1,320.00 |
| Total Teachers' Salaries | $ 10,200.00 |
| Janitor's Salary | 1,020.00 |
| Total Salaries | $ 11,220.00 |

## Hill School

| | 1910-1911 |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 1 Teacher at | 960.00 |
| 1 Teacher at | 1,020.00 |
| 1 Teacher at | 900.00 |
| 3 Teachers at $780.00 | 2,340.00 |
| 4 Teachers at 660.00 | 2,640.00 |
| Total Teachers' Salaries | $ 9,540.00 |
| Janitor's Salary | 1,200.00 |
| Total Salaries | $ 10,740.00 |

## Fleece Station School

| | |
|---|---|
| 1 Principal at | $ 1,680.00 |
| 1 Teacher at | 960.00 |
| 1 Teacher at | 1,020.00 |
| 4 Teachers at $900.00 | 3,600.00 |
| 1 Teacher at | 840.00 |
| 1 Teacher at | 780.00 |
| 1 Teacher at | 660.00 |
| 1 Teacher at | 300.00 |
| Total Teachers' Salaries | $ 9,840.00 |
| Janitor's Salary | 1,020.00 |
| Total Salaries | $ 10,860.00 |

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# COLORED SCHOOLS

## Kortrecht High School

| | |
|---|---|
| 1 Principal at | $ 1,260.00 |
| 2 Teachers at $960.00 | 1,920.00 |
| 2 Teachers at 780.00 | 1,560.00 |
| Total Teachers' Salaries | $ 4,740.00 |
| Janitor's Salary | 780.00 |
| Total Salaries | $ 5,520.00 |

## Kortrecht Grammar School

| | |
|---|---|
| 1 Principal at | $ 1,200.00 |
| 2 Teachers at $720.00 | 1,440.00 |
| 6 Teachers at 624.00 | 3,744.00 |
| 1 Teacher at | 540.00 |
| 1 Teacher at | 480.00 |
| 1 Teacher at | 420.00 |
| 2 Teachers at $300.00 | 600.00 |
| 2 Teachers at 360.00 | 720.00 |
| Total Teachers' Salaries | $ 9,144.00 |
| Janitor's Salary (same as Kortrecht High) | ..... |
| Total Salaries | $ 9,144.00 |

## Carnes School

| | 1910-1911 |
|---|---|
| 1 Principal at | $ 1,200.00 |
| 2 Teachers at $720.00 | 1,440.00 |
| 4 Teachers at 624.00 | 2,496.00 |
| 4 Teachers at 600.00 | 2,400.00 |
| 1 Teacher at | 480.00 |
| 2 Teachers at $420.00 | 840.00 |
| 1 Teacher at | 300.00 |
| Total Teachers' Salaries | $ 9,156.00 |
| Janitor's Salary | 600.00 |
| Total Salaries | $ 9,756.00 |

## Grant School

| | |
|---|---|
| 1 Principal at | $ 1,200.00 |
| 2 Teachers at $720.00 | 1,440.00 |
| 4 Teachers at 624.00 | 2,496.00 |
| 1 Teacher at | 600.00 |
| 1 Teacher at | 480.00 |
| 1 Teacher at | 420.00 |
| 2 Teachers at $360.00 | 720.00 |
| 1 Teacher at | 300.00 |
| Total Teachers' Salaries | $ 7,656.00 |
| Janitor's Salary | 600.00 |
| Total Salaries | $ 8,256.00 |

## Greenwood School

| | |
|---|---|
| 1 Principal at | $ 1,140.00 |
| 1 Teacher at | 720.00 |
| 1 Teacher at | 624.00 |
| 1 Teacher at | 600.00 |
| 1 Teacher at | 480.00 |
| 1 Teacher at | 360.00 |
| Total Teachers' Salaries | $ 3,924.00 |
| Janitor's Salary | 480.00 |
| Total Salaries | $ 4,404.00 |

## Charles Avenue School

| | |
|---|---|
| 1 Teacher at | $ 660.00 |
| 1 Teacher at | 624.00 |
| Total Teachers' Salaries | $ 1,284.00 |
| Janitor's Salary | 120.00 |
| Total Salaries | $ 1,404.00 |

## LaRose School

| | 1910-1911 |
|---|---|
| 1 Principal at | $ 1,200.00 |
| 3 Teachers at $720.00 | 2,160.00 |
| 6 Teachers at 624.00 | 3,744.00 |
| 1 Teacher at | 600.00 |
| 2 Teachers at $360.00 | 720.00 |
| 2 Teachers at 300.00 | 600.00 |
| Total Teachers' Salaries | $ 9,024.00 |
| Janitor's Salary | 600.00 |
| Total Salaries | $ 9,624.00 |

## Klondike School

| | |
|---|---|
| 1 Principal at | $ 1,140.00 |
| 1 Teacher at | 720.00 |
| 2 Teachers at $624.00 | 1,248.00 |
| 2 Teachers at 420.00 | 840.00 |
| 1 Teacher at | 360.00 |
| 1 Teacher at | 300.00 |
| Total Teachers' Salaries | $ 4,608.00 |
| Janitor's Salary | 600.00 |
| Total Salaries | $ 5,208.00 |

## Virginia Avenue School

| | |
|---|---|
| 1 Principal at | $ 1,200.00 |
| 2 Teachers at $720.00 | 1,440.00 |
| 5 Teachers at 624.00 | 3,120.00 |
| 1 Teacher at | 600.00 |
| 1 Teacher at | 420.00 |
| 1 Teacher at | 360.00 |
| 2 Teachers at $300.00 | 600.00 |
| Total Teachers' Salaries | $ 7,740.00 |
| Janitor's Salary | 600.00 |
| Total Salaries | $ 8,340.00 |

## Porter School

| | |
|---|---|
| 1 Principal at | $ 1,200.00 |
| 2 Teachers at $720.00 | 1,440.00 |
| 3 Teachers at 624.00 | 1,872.00 |
| 2 Teachers at 600.00 | 1,200.00 |
| 2 Teachers at 420.00 | 840.00 |
| 1 Teacher at | 360.00 |
| 1 Teacher at | 300.00 |
| Total Teachers' Salaries | $ 7,212.00 |
| Janitor's Salary | 600.00 |
| Total Salaries | $ 7,812.00 |

## Supervision of Repairs

| | |
|---|---|
| 1 Supervisor of Repairs at | $ 1,320.00 |
| Total Salaries | $ 1,320.00 |

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# MEMPHIS BUREAU OF MUNICIPAL RESEARCH

ORGANIZED DECEMBER 5TH, 1908

## PURPOSES

TO PROMOTE efficient and economical government; to promote the adoption of scientific methods of accounting and of reporting the details of municipal business, with a view to facilitating the work of public officials; to secure constructive publicity in matters pertaining to municipal problems; to collect, to classify, to analyze, to correlate, to interpret and to publish facts as to the administration of municipal government.

## PRINCIPAL REPORTS TO MAY, 1910

1. **Memphis; A Critical Study of Some Phases of its Municipal Government with Constructive Suggestions for Betterment in Organization and Administrative Methods.**
2. **Report of an Eminent Consulting Engineer on Memphis' "Department of Public Works."**
3. **Report on Revenues of Memphis City School Board.**
4. **Budget of Memphis City School Board, 1910-1911.**